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- 1 just didn't want to work in that environment anymore.
- 2 Great company, great people, just a clash of culture,
- 3 I guess, is the best way to put it. It wasn't just
 - me. There was a lot of these kinds of conversations
- going on. But the skilled trade and the general
- labor, when separated, worked very well together.
- But when they are combined, and you now have those
- general labor managers and those folks, basically,
- 9 saying, okay, scrap the way you've done it in the 10 past. Here's how we're going to do it now, it just

didn't work.

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I loved staffing. I wanted to stay in staffing, but it was time to look for a new opportunity.

- Q. And that's when you went to ProDrivers?
- A. Correct.
- Q. Were there any other jobs that we missed, that we haven't talked about, between high school and when you went to ProDrivers?
- A. I mean, I used to teach tennis. Nothing of a professional nature. Those are my actual career
 - Q. You used to teach tennis?
- 24 A. I did.
 - O. What else -- what other sort of

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extensive vetting process. They put a lot of time into this. I put a lot of time into it. So, I went at it with the feeling that it would be a good fit.

From day one, what I went through in the interview process to what I actually went through in the day-to-day branch operation and actually starting, it was just completely different. It was very chaotic. And I understand that, because in our office, fully staffed, there are three people. And with three people working the office every day, full time, it is a very, very busy office. When I started, Fran Scott, who was the branch manager, was there all alone.

It was just like, from day one, when I walked in, it was, look, it is just baptism under fire. It is all hands on deck. We need to -- there is no real formal training. We just need to get you up to speed as quick as we can. Just roll up our sleeves, and we need to get to work.

So, I started just in an environment completely different from my perception of it. The reality was just -- it was very chaotic. There was no real structure. It was just, we have to keep the ship afloat. We have to get to work.

I had been told there was a third person

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- nonprofessional jobs have you had, then?
 - A. Probably just the tennis teaching.
 - Q. And then after you left ProDrivers -- what
- time did you leave ProDrivers?
- A. I left ProDrivers, it was almost to the day, a year after employment, so it would have been
- 7 at the end of April 2016. And that's when I went to Excel Staffing.
 - Q. And why did you leave ProDrivers?
 - A. Well, ProDrivers -- when I first started
 - with ProDrivers I was very excited. It was the most
- 12 lengthy process I had ever been through. It was a
- 13 three-month process of interviewing, getting to know
- 14 people, a lot of phone calls. Just a lot of
- 15 face-to-face meetings. To me, it said they think
- 16 this position is very important. They didn't want to
- 17 just rush into it. They wanted to take their time.
- 18 They wanted to make sure they found the right person,
- 19 that it was going to be a good fit, it would be a
- 20 good match. And that was important to me, as well,
- 21 because I didn't want to get in another situation
- 22 where I left one bad situation just to get into
- 23 another. I wanted to take my time, as well.
 - So, I started with the impression and with the feeling that I had been through a very long

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- 1 starting, which was Mr. Jacquez, but that he was 2 starting a couple of weeks behind me. So, Fran and I
- 3 were there for a couple of weeks alone. And, again,
- 4 it wasn't what I had originally envisioned. So right
- 5 from the get-go, I was thinking, okay, it's just kind
- 6 of strange. Perception versus reality was completely
- 7 different.

8 We got to work, and, again, we're working

- 9 in a very chaotic and unstructured environment, where 10 it was just, again, trying to keep the ship afloat.
- 11 And then when Mr. Jacquez started, he -- again, now 12
- we have another person just starting. It was very 13 tough, because Fran's trying to train two brand-new
- 14 hires. And you have to remember that transportation
- 15 is a very specialized industry. Even though we both
- 16 had staffing backgrounds -- I'll speak for myself --
- 17 I had a staffing background. I didn't have a
- 18 transportation background. There was a lot to go
- 19 through, a lot to learn. So, transportation is an
 - entity all unto itself.
- 21 So, once I got into the thick of it, I
- enjoyed it. I loved transportation. It's very 23 fascinating. I really enjoy it. It was just -- I
 - kind of just put everything aside, and it is what it
 - is. Let's buck up and get to work.

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